Louisiana Public Service Commission



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December 3, 2020

VIA HAND DELIVERY

Ms. Terri Bordelon Louisiana Public Service Commission Records and Recordings Division 602 N. 5th Street

Re: DOCKET NO. U-35755 - Cleco Power LLC, ex parte. In re: Application for (I) Authorization of a Non-Material Upstream Restructuring of BCI's Interest in Cleco Power LLC.

Dear Ms. Bordelon:

Please find enclosed for filing *Staff's Report and Recommendation* to be filed in the above-referenced docket on behalf of the Louisiana Public Service Commission Staff. Thank you for your assistance in this matter. Should you have any questions please do not hesitate to contact me at (225) 342-5703.

Sincerely,

Lauren Temento Evans Associate Counsel

amy J. Evens

Encl.

cc: Service List

BEFORE THE

LOUISIANA PUBLIC SERVICE COMMISSION

2020 DEC -3 PM 3: 32

DOCKET NO. U-35755

In Re: Application of Cleco Power LLC for: (I) Authorization of a Non-Material Upstream Restructuring of BCI's Interest in Cleco Power LLC; and (II) Expedited Treatment.

STAFF'S REPORT AND RECOMMENDATION

Overview

On October 13, 2020 Cleco Power LLC ("Cleco Power" or the "Company") filed an Application of Cleco Power LLC for: (I) Authorization of a Non-Material Upstream Restructuring of BCI's Interest in Cleco Power LLC; and (II) Expedited Treatment ("Application"). The Application requested the Louisiana Public Service Commission ("Commission" or "LPSC"), to authorize a non-material upstream restructuring ("Proposed Restructuring" or "BCI Restructuring") of British Columbia Investment Management Corporation's ("BCI") interest Cleco Power, pursuant to the Commission's General Order, In re: Commission Approval Required of Sales, Leases, Mergers, Consolidation, Stock Transfers, and All Other Changes of Ownership or Control of Public Utilities Subject to Commission Jurisdiction, issued March 18, 1994 ("1994 General Order"). Notice of Cleco Power's Application was published in the Commission's Official Bulletin #1230, dated October 16, 2020. Cabot Corporation and Packaging Corporation of America filed timely interventions.

The Parties

Cleco Power is an electric public utility engaged in the generation, transmission,

distribution, and sale of electricity at retail and wholesale. Cleco Power is a wholly-owned

subsidiary of Cleco Corporate Holdings LLC, and the Company's retail operations are subject to

the jurisdiction of the Commission. Cleco Power has an ownership interest in approximately 3,310

MW of electric generating capacity and serves approximately 290,000 retail customers in

Louisiana. The Company has its principal place of business located in Pineville, Louisiana.

In April 2016, the Commission authorized the acquisition of Cleco Corporation,

Cleco Power's parent company, and Cleco Power by a consortium of investors including BCI

(36.9%), a subsidiary of Macquarie Group Limited ("Macquarie") (53.9%), and John Hancock

Financial ("John Hancock") (9.2%). (LPSC Order No. U-33434-A, dated April 7, 2016 (the "Cleco

Merger Order")).

BCI is a Canadian institutional investor, managing retirement investments for

almost 630,000 public sector pension plan members in Canada. BCI is the direct owner of bcIMC

Como GP Inc., which is the general partner that controls bcIMC Como Investment LP. bcIMC

Como Investment LP is the direct owner of BCI's 36.9% interest in Cleco Partners LP ("Cleco

Partners"). Cleco Partners LP is also owned by Macquarie (53.9%) and John Hancock (9.2%).

Cleco Partners is a 100% owner of Cleco Group. Cleco Group is a 100% owner of Cleco Corporate

Holdings LLC, and Cleco Corporate Holdings LLC is a 100% owner of Cleco Power LLC.

The Proposed BCI Restructuring

The BCI Restructuring will permit the consolidation of the existing passive

interests in bcIMC Como Investment LP into a single BCI-controlled limited partner of bcIMC

Como Investment LP. It is designed to allow BCI's investors to adjust their economic participation

Docket No. U-35755 Staff's Report and Recommendation in BCI's various infrastructure and renewable resource programs. The Proposed Restructuring

involves transactions four levels upstream from Cleco Power. BCI, as before, will continue to

maintain its interest in Cleco Partners LP through bcIMC Como Investment Limited Partnership.

After the Proposed Restructuring, the general partner will remain bcIMC Como Group Inc. In

addition, BCI will continue to wholly own the general partner.

Commission Authority

The Commission exercises jurisdiction in this proceeding pursuant to Article IV,

Section 21(B) of the Louisiana Constitution and La. R.S. 45:1163(A)(1).

La. Const. Art. IV, Sec. 21 provides in pertinent part:

(B.) The commission shall regulate all common carriers and public utilities and have such other regulatory authority as provided by law.

It shall adopt and enforce reasonable rules, regulations, and procedures necessary for the discharge of its duties, and shall have

other powers and perform other duties as provided by law.

Approval of this transaction is specifically required pursuant to the Commission's 1994 General

Order regarding transfers of ownership and/or control of LPSC-jurisdictional public utilities. In

the 1994 General Order, the Commission established 18 factors to be considered when determining

whether or not to approve the transfer of ownership and/or control of public utilities and common

carriers subject to Commission jurisdiction. These standards are designed to ensure that all

transfers are in the best interest of the ratepayers and do not deprive the Commission of jurisdiction

over the resulting entity.

Staff Review

The Commission Staff has reviewed the Proposed BCI Restructuring from a

number of perspectives. First, the Staff reviewed the proposed transaction to determine whether

or not it would have any impact on the ownership, control, management or operations of Cleco

Docket No. U-35755 Staff's Report and Recommendation Power. The Commission Staff determined that, in fact, the BCI Restructuring would not change control, management, operations, or ultimate upstream ownership of Cleco Power. It will not result in a change in ownership or control of BCI itself. BCI's interest in Cleco Partners through bcIMC Como Investments LP will not change. Significantly, the Proposed BCI Restructuring will

not result in a change in the proportionate control or ownership of Cleco Power among BCI,

Macquarie, and John Hancock — each will retain the original percentage shares as proved in the

Commission's 2016 Merger Order.

The Commission Staff also investigated whether the Proposed Restructuring would impact Cleco Power's ability to provide safe, reliable, and non-discriminatory service to its LPSC-jurisdictional ratepayers, at the lowest reasonable costs. The Staff concluded that the Proposed Restructuring will not have any impact on Cleco Power's quality and reliability of LPSC-jurisdictional service; will not have any impact on Cleco Power's rates, terms, and conditions of LPSC-jurisdictional service; and will not have any impact on the Commission's ability to audit and regulate Cleco Power. If the Proposed BCI Restructuring is approved, the Commission will retain all authority it currently has over Cleco Power, its parent company and all upstream owners. The Staff determined that the Proposed Restructuring will not have any impact on BCI's nor Cleco

As Cleco Power recognized in its Application, the March 1994 General Order's requirement to obtain prior Commission authorization of either direct or indirect transfers of upstream control or ownership of LPSC-jurisdictional utilities, even to subsidiaries and affiliates, makes that General Order applicable to the proposed transaction. (Application pp. 2-3). The Commission Staff has reviewed the BCI Restructuring as well as Cleco Power's analysis to ensure

Power's compliance with the applicable merger-related Regulatory Commitments adopted in Order

No. U-33434-A, and all of those Regulatory Commitments will remain in full force and effect.

that the 18 factors contained in the Commission's 1994 General Order have been satisfied. The

Commission Staff concludes that the Proposed Restructuring will not impact the Commission's

ability to regulate Cleco Power or its rates; will not negatively impact Cleco Power's financial

condition or quality of service; will have no impact on Cleco Power's terms or conditions of LPSC-

jurisdictional service; will not impact competition; will not negatively impact the management of

Cleco Power; will have no negative impact on Cleco Power's employees nor shareholders; will not

adversely impact the state or local economies in Louisiana; will not impair the Commission's

jurisdiction over Cleco Power; will not impact the ability of Cleco Power to make necessary repairs

or undertake upgrades; will not negatively impact the ability of Cleco Power to obtain all necessary

safety and other permits; and will not involve encumbering any of Cleco Power or its parent

company's assets. Therefore, the Proposed Restructuring complies with the 18 factors contained

in the Commission's 1994 General Order, subject to the conditions set forth at the end of this

Report and Recommendation.

The Commission Staff also finds that the Merger-Related Regulatory

Commitments attached to Commission Order No. U-33434-A are not implicated or violated by the

Proposed BCI Restructuring. Finally, neither of the Intervenors in this Docket have indicated any

opposition to the Proposed Restructuring.

Staff Recommendation

Based upon the Application, as well as the analysis performed by the Commission

Staff, and under these specific facts and circumstances, the Staff recommends that the Commission

determine that the requirements of the May 18, 1994 General Order have been satisfied and that

the authorization for BCI to go forward with the BCI Restructuring be granted, subject to the

following conditions:

Docket No. U-35755 Staff's Report and Recommendation

- 1) The BCI Restructuring sought in this Docket, under the specific facts and circumstances in effect today, satisfies the requirements of the 1994 General Order.
- 2) Should any future restructuring trigger the requirements of the 1994 General Order, Cleco Power shall submit another application to the Commission.
- 3) All of the provisions of Order No. U-33434-A, including the Regulatory Commitments adopted in that Order, shall remain in full force and effect.
- This decision on behalf of the Commission is made without prejudice to the authority of the Commission to make investigations and require any reasonably necessary change it may legally find to be in the public interest. The Commission reserves its right to rescind its Order if facts and circumstances change following the issuance of any Order in this Docket.
- 5) The Commission's decision in this Docket is non-precedential.
- 6) The Commission's Order shall be effective upon issuance.

Respectfully submitted,

Paul L. Zimmering, Esq. Noel J. Darce, Esq.

OF

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CERTIFICATE OF SERVICE

I hereby certify that a copy of the above and foregoing has been served upon all parties of record by fax, email or United States Mail, properly addressed and postage prepaid, facsimile, or email, on this 3rd day of December, 2020.

SUMM 2-9WWY
LAUREN TEMENTO EVANS

Service List for U-35755 as of 12/3/2020

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